

# Annual General Meeting July 10, 2019 | Calgary, AB



Solutions Powered By Clean Combustion



20 Years Providing Solutions Eliminating the Need to Vent or Flare Gas

# Forward Looking Statements

- Certain information presented today may constitute forward-looking statements. Such statements reflect the Company's current expectations, estimates, projections and assumptions.
- These forward-looking statements are not guarantees of future performance and are subject to certain risks which could cause actual performance and financial results in the future to vary materially from those contemplated in the forward-looking statements.
- For additional information on these risks please refer to the Company's 2018 annual reporting under the heading "Business Conditions and Risk Management."





## What We Do



QUESTOR is a leading provider of 99.99% efficient, safe, reliable and regulatory compliant patented waste gas combustion systems across an array of industries.

QUESTOR specializes in the clean combustion of waste gases, methane, VOC's, HAP's and BTEX, addressing air quality and GHG emissions. We recover the waste heat from clean combustion and other sources to treat waste water and generate power.

QUESTOR's solutions improve safety, reduce costs, improve energy efficiency, achieve compliance, reduce GHG emissions while gaining public support.

QUESTOR's adaptability has resulted in unique solutions that have become industry standards in an everchanging, competitive market.





## The Problem We Are Solving

### **BEFORE**



## **QUESTOR**



Community acceptance; operating and capital cost reductions; safety; energy efficiency; emission regulations: VOC, HAP's, methane, air quality, GHG emissions, low carbon operations, green/closed loop completions, no flaring, no venting, no odors





## Creating Value From Waste

### **Clean Emissions Solutions**

99.99% Combustion Efficiency Clean Emissions - CO<sub>2</sub> and Water



**Pad and Well Site Operations** 



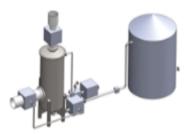


Gas and Oil Processing Upstream, Midstream and Downstream





**Clean Combustion Device** 



Water Vaporization (Under Development)





ORC Heat to Power 77kW to 5MW



# Corporate Profile

- Founded in 1994 and listed in 1998 on the TSX Venture Exchange "QST". HQ Calgary, AB
- Strong, experienced management team and Board of Directors
- Clean balance sheet with no debt
- Technology considered best in class
- U.S. and Canadian patent expires November 2019
- Proven technology that is key to meeting the tough global regulations and targets on emissions







## **Investor Information**

#### **Share Information (Y/E 2018)**

Common Shares 27.2 million

Warrants Nil

Current share price \$4.80

52 Week Hi-Low \$2.05-\$5.36

Y/E Earnings/Share \$0.27

Market Cap \$131.0 Million

#### **Major Shareholders**

Audrey Mascarenhas 16%

#### 12 Month Share Price Performance



### Financial Information (Y/E 2018)

Revenue \$23.5 million

Cash \$8.8 million

Net Debt Nil





## **Board of Directors**



#### Jim Inkster

Entrepreneur and businessman. Jim has provided twenty years of insight in assisting management in building the firm base on which the Corporation's growth plans are materializing.



#### Stewart Hanlon - Chairman

Mr. Hanlon had a long and distinguished career with Gibson Energy Inc. a Canadian-based midstream energy company. Mr. Hanlon served as President and CEO of Gibson from 2009 through 2017.



#### **Jean-Michel Gires**

Jean-Michel Gires previous President & CEO Total E&P Canada. He joined Chrysalix in 2013, an energy venture capital firm. He is based in Calgary and dedicates himself to innovation.



## **Audrey Mascarenhas President & CEO**

Chemical Engineer with Master's degree in Petroleum. Over 38 years of oil and gas experience. She joined Questor in 1999. U of C Engineering Industry advisor. Chair of the Federal Government Clean Technology Strategy table. 2011 E&Y Entrepreneur of the year. Fellow of the Canadian Academy of Engineers.





## Questor Team Profile



## **Audrey Mascarenhas President and CEO**



#### Dan Zivkusic - CFO

CPA, CMA with over 20 years in the oil and gas industry in the E&P and service sectors. Senior executive finance experience in E&P, pressure pumping, artificial lift systems, managed pressure drilling and testing



## Robert Miller – President, ClearPower Systems

Mechanical engineer with over 45 years of extensive experience in manufacturing, co-generation and power generation with Amerada Hess (Microgen), Turbogenix, Calnetix and General Electric.



#### John Sutherland - COO

Mechanical engineer with over 31 years of domestic and international experience in production operations, facility design, regulatory compliance, HSE and EPC with various mid-sized to large multinational oil and gas companies.



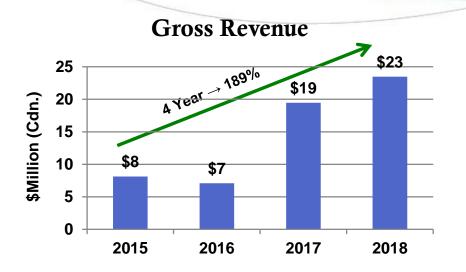
#### Justin Mahendra - VP, Sales & Marketing

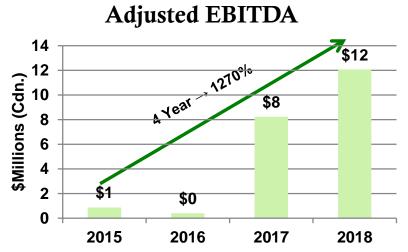
16 years of technical sales, account management and business development experience including 7 years in waste management within the UK and Europe and the past 9 years in the North American oil and gas sector.

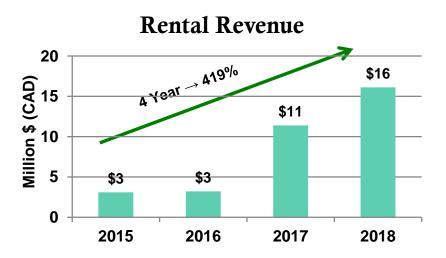


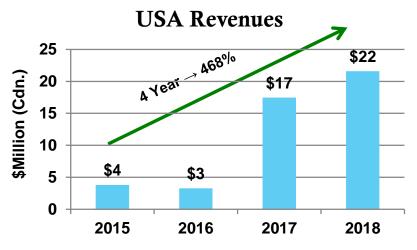


## Consistent Revenue Growth







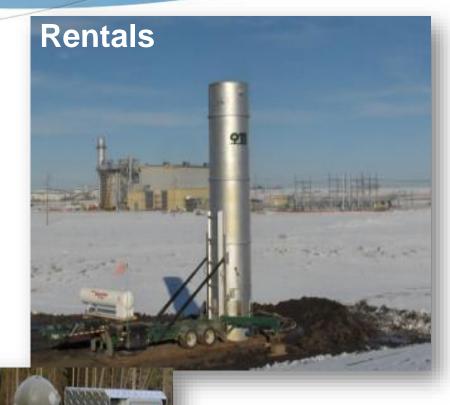






# **Business Segments**





Field Combustion Services





- Air quality issues: nonattainment zones
- Lack of gas pipeline take away capacity
- Win-win created with stringent regulations
- Senate Bill 181 has created a framework for Industry and community to work together
- Questor has established a strong market presence and significantly reduced customer concentration

## Colorado







## Units in Colorado

30% reduction in lease size, 20% reduction in pad cost; Incremental 400 bbls/d production







# Rental Fleet Expansion to Texas & North Dakota



- Over 35% of the rental fleet is committed to contracts ranging in term from 6 months to 24 months in Colorado, Texas and North Dakota contributing \$5MM of revenue
  - \$3.2 million of the \$5 million in rental contracts are with new clients in North Dakota
  - \$1.0 million of the \$5 million is with a new client in Texas on a 24 month contract
- Questor was independently field tested in North Dakota and Colorado and, once again, confirmed its performance in excess of 99.99%
- Questor units deliver value to our clients by increasing oil production limits by significantly reducing VOC's and NO<sub>x</sub>
  - 400 bbls/d per site in CO
  - 2200 bbls/d per site in ND







## Permian - TX

- > 600 MMscf/d currently flared with pipeline capacity at 98%
- Opportunity for a 180 unit rental fleet
- 4021 well drilled but uncompleted due to lack of P/L capacity
- Yard space in Midland, Texas

### Bakken - ND

- 520 MMscf/d flared representing 20% of total gas production
- Recently deployed 39% of the rental fleet to the area for a new client
- Opportunity for a rental fleet of 120 units
- Questor units creating significant opportunity to increase oil production utilizing 99.99% combustion efficiency





- Methane emission reduction target of 75% by 2025 from oil and gas industry
- New rules applicable to both new and existing installations
- Fines and oil production curtailment for non compliance
- Mexico's environmental regulations will reward companies that harness benefits from associated gas

# New Growth Opportunity in Mexico

Questor combustion unit

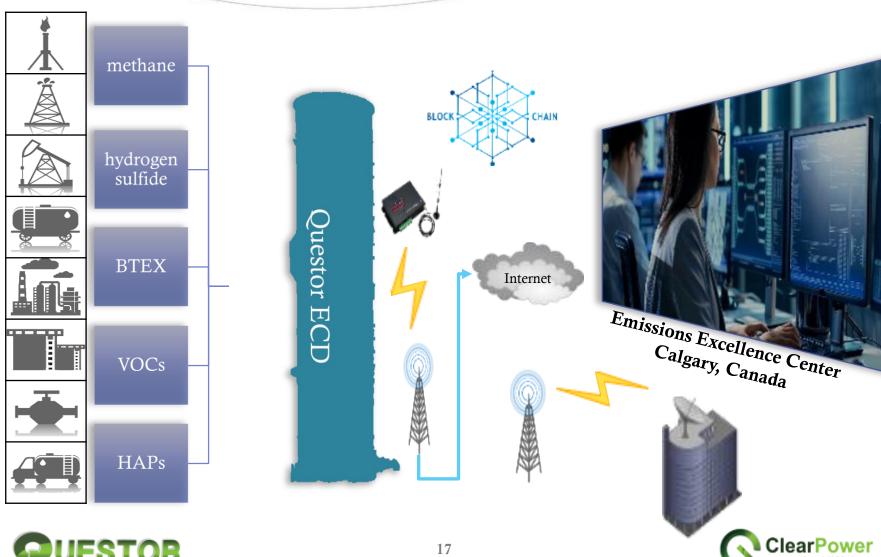


Questor anticipates significant interest in its integrated combustion/waste heat to power solutions





# Data Monitoring





# GEMMA's Prime Directives

Logging of key data point information from field devices Secure transmission of field data by utilizing Blockchain cryptography technology Collection of field data at a centralized Emissions Excellence Centre where it can be monitored and analyzed

Perform AI calculations using field data to determine before and after results.

Develop reports for client and regulatory use, to communicate carbon offset information and provide support for carbon credit applications





## Questor's Market Drivers



- US EPA/State regulation focused on air quality and non-attainment zone emissions: Methane, HAP and VOC's
- Recognition of Questor's 99.99% combustion efficiency advantage in meeting air quality emission regulations (VOC's) resulting in incremental oil production
- Climate change focus; Methane is 84 x more potent than CO<sub>2</sub> – clean combustion reduces GHG emission 30 x – most cost effective way to reduce
- E&P C-suite compensation tied to emission reduction targets
- Investment \$\$ targeting low carbon emission industries –
   100+ Investors managing over \$35 trillion





- Diversified technology solution offerings and technology adoption in other industries
- ClearPower waste heat conversion to power with zero emissions significant global industrial market - 77kW to 1.5MW
- Developing technology to utilize the on-site heat from flue gas to reduce produced and flow-back water volumes (90% reduction in volume at a cost of less than \$3/bbl)

# **Growth Strategy Diversification**







## Social License



"A typical flare stack burns at about 800 degrees Fahrenheit, but the oxidizers heat up to 1,200 to 1,800 degrees, said JoDell Mizoue, WPX environmental manager. She said that higher heat allows for 99.9 percent combustion efficiency, burning off all the methane and only releasing carbon dioxide and water vapor."

"They're called thermal oxidizers, and could provide a safer, more efficient way to flare natural gas."

#### WPX Energy tries an alternative to flare stacks in Eddy County

Adrian C Hedden, Carlsbad Current-Argus|Published12:53 p.m. MT March 28, 2019 | Update p.m. MT March 29, 2019

Some residents mistake facility for tank battery fire

Fire appeared to erupt at a flare stack in southern Eddy County, scaring motorists and solve in the area. Many call 911, reaching volunteer fire services already strained for recovery 8. But the blaze ween't a danger it was a measure of safety.

They're called thermal oxidizers, and could provide a safer, more efficient way to flare natural gas.



That's why WPX Energy installed the control measure in February at a facility in the community of Otis along Derrick Road between U.S. Highways 285 and 62/180.

A pipeline the company planned for the area was delayed until the end of April, meaning natural gas drawn from the well had to be flared to maintain safe pressure levels at the site.

But to a casual observer, vents at the bottom of the stack could reveal frightening, especially at night.

WPX spokesperson Kelly Swan said the visual is like "a giant hot water tank with a very large pilot light". It caused dozens of calls to the Eddy County Office of Emergency Management, and volunteer frefighters were sent out to address the concerns. Eddy County Emergency Manager Jennifer Armedariz said the Office takes all calls geriously. It does look like it's on fire," she said. "At night, it looks like something is burning out there. We continue to get phone calls from passers by. We have to treat all calls like it's a fire."

#### What is it?

There of exacters burn holter and thus destroy more compounds in the gas before it is released into the air. A typical flare stack burns at about 800 degrees. Farmenties, out the exidizers heat up to 1,200 to 1,800 degrees, said JOD all Mizoue, WPX environmental manager. She said that higher heat allows for 99.9 percent combustion is east, burning off all the methane and only releasing carbon discide and water vapor. Flares usually burn at about 88 percent efficiency, she said. The flaring progress specially important, she said, as a safety measure to balance the pressure of a new well. "That additional 1 percent ensures that compounds must the methane are impletely destroyed," Mizoue said. "They burn dean. There's no smoke. In ensuring that, they burn much hotter." Such a control is especially helpful when wells are filled near residential areas, she said.



They're meant to burnhigh somes of gas – about 5,000 cubic feet per day compared to an average of gas, as that can burn between 2,000 and 3,000. Moreover, of this is a new well, she saw of the facility. Our Theodor of the specially as this is a new well, she saw of the facility. Our Theodor of the specially as this is a new well, she saw of the facility. Our Theodor of the saw of the facility of the facility and the facility and the facility. We had concerns. We didn't want that to rumble. We also had concerns with night light. (Therm indicates) just make sure the mix is perfect and its in a controlled environment.

WPX is renting the thermal oxidizers from Denver-based Questor until a pipelin nnection to WPX's oil well in the area is complete. That was expected by the end of April, read a WPX news release. Unit that time equipment remained active at the well site, secured by barbed wire fencing to keep locals off the private property. To quell lo anxiety in the meantime, WPX planned to erect ns in the area to inform motorists and others of the purpose and lack of threat ed by the facility. When the pipe is coming in, and had a gap in time," she said. "All that gas will be sold. We didn't want to burn t as, but sometimes you have to and that was the tway." Thermal oxidizers are an example of "market-driven" solutions, Mizoue , to cut down on waste and increase revenue for and gas companies. "We try and to everything possible to minimize emissions," said. "There's some situations where gas flows not big enough for a control device like this. In this case, it was great". She sai exidizer in Otis was the first one used by WPX, its success would result in more appearing in the area

> "It's a safer and more efficient design, she said, ideal for a residential area."











## QUESTOR SOLUTIONS AND TECHNOLOGY INC

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