MANAGEMENT DISCUSSION AND ANALYSIS

This Management Discussion and Analysis ("MD&A") is dated November 18, 2025 and is a review of Questor Technology Inc. ("Questor" or the "Company") financial condition and results of operations prepared in accordance with IFRS® Accounting Standards ("IFRS"). The focus of this MD&A is a comparison of the financial performance of the Company for the three and nine months ended September 30, 2025 and 2024. This MD&A should be read in conjunction with the unaudited condensed consolidated financial statements for the three and nine months ended September 30, 2025 as well as the audited consolidated financial statements of Questor as at and for the year ended December 31, 2024. This MD&A contains definitions of certain non-IFRS financial measures, included under the "Non-GAAP Financial Measures" section of this MD&A. Readers are cautioned that these measures do not have a standardized meaning prescribed by IFRS Accounting Standards and therefore may not be comparable to similar measures presented by other entities. Refer to "Non-GAAP Financial Measures" section at the end of this MD&A. Readers should also refer to the forward-looking information or statements included in this MD&A. See the legal advisory related to this in the *Forward-Looking Statements* section of this MD&A.

QUESTOR'S BUSINESS OVERVIEW

Questor Technology Inc., incorporated in Canada under the Business Corporations Act (Alberta) is an environmental emissions reduction technology company founded in 1994, with global operations. The Company is focused on clean air technologies that safely and cost-effectively improve air quality, support energy efficiency and greenhouse gas emission reductions. The Company designs, manufactures and services high efficiency clean combustion systems that destroy harmful pollutants, including methane, hydrogen sulfide gas, Volatile Organic Hydrocarbons, Hazardous Air Pollutants and BTEX (benzene, toluene, ethylbenzene, and xylene) gases within waste gas streams at 99.99 percent efficiency per its ISO 14034 Certification. This enables its clients to meet emission regulations, reduce greenhouse gas emissions, address community concerns and improve safety at industrial sites.

The Company also has proprietary heat to power generation technology and is currently targeting new markets including landfill biogas, syngas, waste engine exhaust, geothermal and solar, cement plant waste heat in addition to a wide variety of oil and gas projects. The combination of Questor's clean combustion and power generation technologies can help clients achieve net zero emission targets for minimal cost. The Company is also doing research and development on data solutions to deliver an integrated system that amalgamates all of the emission detection data available to demonstrate a clear picture of the site's emission profile.

The Company's common shares are traded on the TSX Venture Exchange under the symbol "QST". The address of the Company's corporate and registered office is 1920, 707 – 8th Avenue S.W. Calgary, Alberta, Canada, T2P 1H5.

CONSOLIDATED FINANCIAL RESULTS

Total equity

| | Three months en | ded September 30, | Nine months ended September 30, | | |
|------------------------------------|-----------------|-------------------|---------------------------------|-------------------|--|
| For the | 2025 | 2024 | 2025 | 2024 | |
| (Stated in CDN \$) | | | | | |
| Revenue | 683,085 | 1,142,710 | 6,065,425 | 2,744,688 | |
| Gross profit (Loss) | (161,865) | 383,574 | 2,607,865 | 638,005 | |
| Adjusted EBITDA (1) | (983,245) | (256,475) | 363,782 | (1,455,698) | |
| Loss for the period | (1,258,795) | (589,599) | (545,469) | (2,192,604) | |
| Loss per share - basic and diluted | (0.05) | (0.02) | (0.02) | (0.08) | |
| As at | | | September 30, 2025 | December 31, 2024 | |
| (Stated in CDN \$) | | | | | |
| Working capital (2) | | | 7,160,102 | 7,570,574 | |
| Total assets | | | 24,685,522 | 24,090,332 | |

⁽¹⁾ Non-GAAP financial measure. Refer to "Non-GAAP Financial Measures" section at the end of this MD&A.

Total revenue for the three and nine months ended September 30, 2025 was \$0.7 million and \$6.1 million, respectively, compared to \$1.1 million and \$2.7 million for the same periods in 2024. The increase in revenue for the nine-month ended September 30, 2025 compared to prior year period is primarily driven by growth in international equipment sales, commensurate with the Company's strategic focus on diversifying revenue streams globally. Questor's efforts have been concentrated in regions that promote sustainable energy development, where favorable conditions align with environmental and social responsibility. Third-quarter revenue declined compared to the same period last year, primarily due to longer sales cycles for international projects and commissioning delays for rental units in Mexico. Commissioning of clean combustion units delivered to Iraq, Libya, and Nigeria has also been postponed as those projects have experienced schedule slippage.

Gross profit as a percentage of revenue for the three and nine months ended September 30, 2025 was negative 24% and positive 43%. Gross profit was positive 34% and 23% for the same periods in 2024. The negative margin for the third quarter was primarily driven by lower sales volumes, reflecting the extended closing timelines associated with international projects and the initial placement of rental units in Mexico. In addition, fixed operating costs remained consistent with prior period, which further placed downward pressure on margin during the period. The gross profit margin for the nine months ended September 30, 2025, improved compared to the same period in the prior year, mainly reflecting higher margins on equipment sales driven by the sale of units previously utilized in the rental fleet.

21,110,076

21,852,523

⁽²⁾ Working capital is defined as total current assets less total current liabilities.

Questor Technology Inc.

Adjusted EBITDA for the three and nine months ended September 30, 2025 was negative \$1.0 million and positive \$0.4 million, respectively, compared to negative \$0.3 million and negative \$1.5 million for the same periods in 2024. The increase in Adjusted EBITDA for the nine months ended September 30, 2025, compared to the prior-year period, was driven by higher international equipment sales revenue with improved margins, combined with the Company's ongoing focus on cost management and operational efficiency. Adjusted EBITDA for the third quarter declined compared to the same period in the prior year, primarily due to lower sales and rental activity, reflecting extended sales cycles for international projects and commissioning delays for rental units in Mexico.

THIRD QUARTER 2025 HIGHLIGHTS

The construction of the 1500kW waste heat to power prototype is nearing completion, with final testing currently underway. Commissioning is scheduled for Q1 2026. Meanwhile, Questor is advancing negotiations and preparations for the prototype's field demonstration, with the field deployment expected in Q2 2026.

In the third quarter of 2025, Questor announced that it has secured a \$9 million contract to supply clean combustion solutions to a major energy services provider in Mexico for rental over a three-year period. This initiative is designed to significantly reduce flaring and methane emissions. Questor is proud to support Mexico's efforts to achieve zero routine flaring by 2030 and reduce methane emissions by 30% between 2020 and 2030, in alignment with the Global Methane Pledge. Although Questor's contract in Mexico has not yet met utilization and corresponding revenue expectations, the market continues to present strong potential.

MARKET OUTLOOK

Amid ongoing global political and economic uncertainty, the demand for credible, high-performance methane-reduction technologies continues to accelerate. Methane regulations are tightening worldwide, and industries face growing pressure to demonstrate verifiable emissions reductions. COP30, now underway, is focused on concrete action to reduce methane emissions and improve air quality. Communities and regulators alike are seeking assurance that energy development will not come at the expense of air quality or public health, which has driven opportunities for Questor in Mexico, Iraq, Libya, and Nigeria. Our patented clean-combustion and energy-recovery technologies provide that assurance, backed by a long, proven track record.

Questor's ISO 14034-certified clean-combustion system achieves greater than 99.99 percent combustion efficiency, eliminating harmful emissions from flaring and venting. When integrated with our ClearPower 1.5 MW Organic Rankine Cycle technology, waste heat is converted into clean power, creating a net-positive system that reduces pollution, produces renewable energy, and generates additional client revenue. Our systems are engineered for reliability, rapid deployment, and cost-effective performance, ensuring that emissions reduction does not compromise productivity or capital discipline. Integrated data acquisition and monitoring further provide transparent, verifiable reporting, a critical requirement as global disclosure frameworks strengthen.

We have recently deployed new clean-combustion solutions across the Middle East, Latin America, and Africa. While diversifying into new jurisdictions introduces political, counterparty, and execution-timing risks, these markets represent significant long-term opportunities. Several Q3 commissionings have shifted into Q4 or Q1 2026; although revenue on these projects is largely recognized, these initial deployments in the Middle East and Africa offer substantial potential for follow-on sales. In Mexico, rental-fleet utilization has not yet met initial contractual expectations, but the market remains promising as Pemex advances its mandate to reduce methane emissions and eliminate flaring and venting of associated gas.

Questor is well positioned to capture meaningful market share in a rapidly evolving regulatory and investment landscape. We remain focused on expanding our international presence, increasing recurring rental revenue, and driving technology-led growth that delivers long-term value for shareholders.

Questor enters the coming year well positioned amid accelerating methane regulations, rising ESG expectations, and growing demand for verifiable emissions-reduction technologies. Recent deployments in the Middle East, Latin America, and Africa demonstrate global applicability and create a platform for future growth.

While expanding into new jurisdictions carries political and execution risks, these initial installations provide a foothold for multi-year projects and follow-on contracts. In Mexico, fleet utilization has been below initial expectations, but Pemex's mandate to reduce methane emissions and eliminate flaring continues to drive opportunity.

Looking ahead, our strategic priorities include:

- Scaling rental-fleet capacity to meet global demand efficiently.
- Integrating energy recovery to deliver combined emissions reduction and power generation.
- Expanding international presence through initial deployments and strategic partnerships.
- Enhancing data monitoring and reporting to align with evolving global methane frameworks.
- Driving operational excellence to strengthen supply-chain resilience and support efficient global deployment.

With regulatory pressure intensifying and industry expectations shifting toward measurable results, Questor is well positioned to capture meaningful market share, expand recurring revenue, and deliver long-term shareholder value.

THIRD QUARTER FINANCIAL OVERVIEW

| | Three months end | ded September 30, | Nine months ended September 30, | | |
|------------------------------------|------------------|-------------------|---------------------------------|-------------|--|
| For the | 2025 | 2024 | 2025 | 2024 | |
| (Stated in CDN \$) | | | | _ | |
| Revenue | 683,085 | 1,142,710 | 6,065,425 | 2,744,688 | |
| Cost of sales | 844,950 | 759,136 | 3,457,560 | 2,106,683 | |
| Adjusted EBITDA ⁽¹⁾ | (983,245) | (256,475) | 363,782 | (1,455,698) | |
| Gross profit (loss) | (161,865) | 383,574 | 2,607,865 | 638,005 | |
| Percent of gross profit to revenue | (24) | 34 | 43 | 23 | |

⁽¹⁾ Non-GAAP financial measure. Refer to "Non-GAAP Financial Measures" section at the end of this MD&A.

REVENUE

Revenue for the three and nine months ended September 30, 2025 is comprised of:

Equipment Sales

Equipment sales revenue for the three and nine months ended September 30, 2025 was \$0.4 million and \$5.1 million compared to \$0.6 million and \$1.0 million for the same periods in 2024. The significant increase in revenue for the nine months ended September 30, 2025 was primarily driven by growth in international equipment sales, reflecting the Company's strategic focus on diversifying revenue streams globally.

Equipment Rentals

Equipment rental revenue for the three and nine months ended September 30, 2025 was \$0.3 million and \$1.0 million compared to \$0.6 million and \$1.7 million for the same periods in 2024. Lower rental volumes in the Colorado region contributed to the decline, partially offset by the initial rollout of rental activities in Mexico during the first half of 2025. Third-quarter revenue decreased compared to both the prior-year quarter and the first half of 2025, primarily due to commissioning delays associated with rental units in Mexico.

ADJUSTED EBITDA

The increase in Adjusted EBITDA for the nine months ended September 30, 2025, compared to the prior-year period, was driven by higher international equipment sales revenue with improved margins, combined with the Company's ongoing focus on cost management and operational efficiency. Adjusted EBITDA for the third quarter declined compared to the same period in the prior year, primarily due to lower sales and rental activity, reflecting extended sales cycles for international projects and commissioning delays for rental units in Mexico.

GROSS PROFIT (LOSS)

The negative margin for the third quarter was primarily driven by lower sales volumes, reflecting the extended closing timelines associated with international projects and the initial placement of rental units in Mexico. In addition, fixed operating costs remained consistent with prior period, which further placed downward pressure on margin during the period. The gross profit margin for the nine months ended September 30, 2025, improved compared to the same period in the prior year, mainly reflecting higher margins on equipment sales driven by the sale of units previously utilized in the rental fleet.

CORPORATE COSTS

| | Three months ende | ed September 30, | Nine months ended September 30, | | |
|-------------------------------------|-------------------|------------------|---------------------------------|-------------|--|
| For the | 2025 | 2024 | 2025 | 2024 | |
| (Stated in CDN \$) | | | | | |
| Gross profit (loss) | (161,865) | 383,574 | 2,607,865 | 638,005 | |
| Less corporate costs: | | | | | |
| Administration expenses | 837,750 | 763,025 | 2,550,172 | 2,565,391 | |
| Research and development expenses | 58,329 | 111,828 | 197,988 | 284,866 | |
| Stock based compensation | 110,714 | 88,347 | 182,288 | 170,848 | |
| Depreciation expense | 21,608 | 28,384 | 63,633 | 85,351 | |
| Amortization of intangible assets | - | 475 | · - | 1,704 | |
| Impairment reversal | - | - | (128,446) | = | |
| Net foreign exchange (gains) losses | (57,675) | 11,729 | 138,403 | (113,131) | |
| Other expense (income) | 125,252 | (29,174) | 123,319 | (168,600) | |
| Loss before tax | (1,257,843) | (591,040) | (519,492) | (2,188,424) | |
| Income tax expense (recovery) | 952 | (1,441) | 25,977 | 4,180 | |
| Loss for the period | (1,258,795) | (589,599) | (545,469) | (2,192,604) | |

Administration Expenses

Administrative expenses were consistent for the three and nine months ended September 30, 2025, compared to the same periods in 2024.

Questor Technology Inc.

Research and development expenses

During the three and nine months ended September 30, 2025, research and development costs were lower than in the corresponding periods of 2024, mainly because the 1,500kW waste-heat-to-power prototype progressing into its concluding phase.

Share-based payments

Share-based payments for the three and nine months ended September 30, 2025, were slightly higher than in the same periods of 2024, reflecting the issuance of 682,928 Deferred Share Units to the Company's independent directors as part of their annual compensation for fiscal years 2024 and 2025.

Depreciation

Depreciation is consistent year over year as there have been no significant capital additions in 2025.

Amortization of intangible assets

Amortization of intangible assets was nil for the three and nine months ended September 30, 2025 as previously developed ORC technology is fully amortized and the amortization of the technology currently under development has not yet commenced.

Net foreign exchange (gains) losses

Foreign exchange gains and losses for the Company fluctuate primarily based on the change in the US dollar relative to the CDN dollar.

Other expense

Other expense is primarily comprised of costs to pursue contempt of court application in the Emissions Rx lawsuit which is described further in the annual consolidated financial statements and this MD&A, partially offset with interest income.

Income tax expense (recovery)

Income tax expense is recognized based on Management's best estimate of the weighted average annual effective income tax rate expected for the year. The treatment of deferred tax assets remains unchanged from December 31, 2024 and will be reviewed on an ongoing basis.

LIQUIDITY AND CAPITAL RESOURCES

Liquidity risk is the risk that the Company will encounter difficulties in meeting its financial liability obligations. The Company manages its liquidity risk through cash, short-term investments and debt management, which includes monitoring forecasts of the Company's cash and cash equivalents on the basis of projected cash flow.

The Company has positive net working capital of \$5.2 million at September 30, 2025 (December 31, 2024 - \$7.6 million).

| | Three months end | Nine months ended September 30, | | |
|---------------------------------|------------------|---------------------------------|-------------|-------------|
| Cash flow for the | 2025 | 2024 | 2025 | 2024 |
| (Stated in CDN \$) | | | | |
| Cash provided by (used in): | | | | |
| Operating activities | (526,564) | (111,229) | 1,377,184 | (1,013,334) |
| Investing activities | (946,139) | (99,121) | (3,421,568) | 669,234 |
| Financing activities | (145,998) | (247,879) | (421,723) | (707,716) |
| Net increase (decrease) in cash | (1,618,701) | (458,229) | (2,466,107) | (1,051,816) |

Operating Activities

The Company had a cash outflow of \$0.6 million and a cash inflow of \$1.4 million from operations for the three and nine months ended September 30, 2025, compared to cash outflow of \$0.1 million and \$1.0 million for the same periods in 2024. The increased cash inflow for the nine months ended September 30, 2025 compared to the same period in 2024 is mainly due to significant increase in revenue driven by growth in international equipment sales and rollout of rental activities in Mexico during the first half of 2025. Increased cash outflow for the third quarter of 2025 compared to the same period in 2024 is due to lower sales and rental activity, reflecting extended sales cycles for international projects and commissioning delays for rental units in Mexico.

Investing Activities

During the three and nine months ended September 30, 2025, the Company invested \$0.9 million and \$2.5 million in the development of the Company's waste heat to power research and development project and made net investments of \$nil million and \$0.9 million in highly liquid short-term investments respectively.

Financing Activities

Cash used in financing activities for the three and nine months ended September 30, 2025 of \$0.1 million and \$0.4 million comprises lease payments on office and shop space, NCIB share repurchases and repayments of the interest-free Western Diversification loan received during COVID, which will be fully paid off in 2025.

SHARE CAPITAL

On February 9, 2024, Questor commenced Normal Course Issuer Bid ("NCIB") allowing Questor to purchase a maximum of 1,400,000 common shares over the 12-month period for cancellation. The Company's NCIB expired and was formally concluded on February 7, 2025. As a result of the NCIB, which was active from February 9, 2024 to February 7, 2025, the Company repurchased and cancelled a total of 731,500 shares at a weighted average

Questor Technology Inc.

price of \$0.47 per share.

The Company has share-based payment plans comprising of restricted, performance, and deferred share unit plans as well as a stock option plan. The maximum number of equity-based compensation units in aggregate under these plans that may be reserved for issuance shall not exceed 10 percent of the outstanding common shares of the Company. In September 2025, 27,780 restricted share units and 33,334 performance share units vested. The settlement of these shares was postponed until October due to a blackout period. As at the date of this MD&A, there were 1,355,214 share-based payments issued and outstanding.

SUMMARY OF QUARTERLY RESULTS

| | September 30, | June 30 | Mar 31, | Dec 31, | Sep 30, | Jun 30, | Mar 31, | Dec 31, |
|---|---------------|---------|---------|---------|---------|---------|---------|---------|
| For the three months ended | 2025 | 2025 | 2025 | 2024 | 2024 | 2024 | 2024 | 2023 |
| (CDN\$ '000's except amounts per share) | | | | | | | | |
| Revenue | 683 | 3,023 | 2,359 | 1,776 | 1,143 | 870 | 732 | 1,445 |
| Gross profit (loss) | (162) | 1,590 | 1,180 | 595 | 384 | 42 | 212 | 738 |
| Profit (loss) for the period | (1,259) | 363 | 350 | (1,041) | (589) | (966) | (637) | (892) |
| Per share – basic and diluted | (0.05) | 0.01 | 0.01 | (0.04) | (0.02) | (0.03) | (0.02) | (0.03) |
| | | | | | | | | |

COMMITMENTS AND CONTINGENCIES

The Company has lease commitments for premises and storage facilities as disclosed in note 22 of the 2024 annual financial statement. As at September 30, 2025, the Company has entered into purchase commitments for materials required to build the 1500kW prototype unit for its waste heat to power research and development project in the amount of \$226,233.

The Company filed a claim against three former employees and their company, Emission Rx. The three former employees resigned from the Company over a period of two months, in 2018. After the former employees resigned, the Company learned that the former employees had incorporated Emission Rx on November 14, 2017, several months prior to their departures, and had developed a low-pressure burner technology which they then marketed and sold through Emission Rx. The Company sought injunctive relief to prevent Emission Rx from competing in the market against the Company and infringing the Company's intellectual property.

The Company asserts ownership of Emission Rx's LP Burner Technology, through: (i) the terms of the employment agreements signed by the three former employees; or (ii) the application of the common law. In August 2025, the Court of Appeal of Alberta upheld the contempt finding from the lower court for the former employees who withheld and gave false information to the court. The "penalty" phase of the contempt hearing is scheduled for Q4 2025.

Notwithstanding the uncertainty as to the outcome, based on the information currently available, the Company does not believe the outcome of this litigation will have a material adverse effect on its consolidated financial position.

FINANCIAL RISK MANAGEMENT

The Company's financial instruments consist of cash and cash equivalents, investments, trade, contract assets and other receivables, trade payables, accrued liabilities and provisions and a repayable government grant. The Company did not hold or issue any derivative financial instruments during the period.

Fair values

The carrying amounts of the current financial assets and current financial liabilities recognized in the Company's consolidated financial statements at the end of each reporting period approximate their fair value due to their short period to maturity except for the repayable government grant. Judgment is required in interpreting market data to develop the estimates of fair value. These estimates are not necessarily indicative of the amounts we could realize in current markets. The fair value of the government grant is determined based on market-based prices and is classified as Level 2 on the fair value hierarchy.

Credit risk

Credit risk arises from the potential that one or more counterparties fail to meet their obligations. A substantial amount of the Company's trade and contract receivables, which relate to the Company's revenues, are with customers in the oil and gas industry and are subject to normal industry credit risks. The Company mitigates this risk through its credit policies and practices including the use of credit limits and approvals, and by monitoring the financial condition of its customers. Payment terms with customers vary by contract. Standard payment terms are 30 days from the invoice date.

The Company is also exposed to the risk of dependence on a few customers for a significant amount of the Company's revenue. This is to be expected given the complexity involved in engineering solutions for each client's needs to ensure our products operate safely within parameters. The Company notes that equipment sales revenue which comprises a significant portion of total revenue, generally relates to a small number of customers each year but these customers change each year. The Company bills and collects equipment revenue throughout the contract which reduces collection risk. There is a concentration of equipment sales, equipment rental, and related service revenue that is associated to the equipment and rental operations. For the three and nine months ended September 30, 2025, there were four customers who comprised 72 percent of total revenue, and three customers who comprised 71 percent of total revenue, respectively (for the three and nine months ended September 30, 2024 – four customers who comprised 78 percent of revenues, and three customers who comprised 54 percent of total revenue respectively).

Liquidity risk

The Company's principal sources of liquidity are cash and cash equivalents, investments, operating cash flows, existing or new credit facilities and new share equity. The Company monitors its liquidity to ensure it has sufficient funds to complete planned capital and other expenditures. The Company mitigates liquidity risk by maintaining adequate banking and credit facilities and monitoring its forecast and actual cash flows. The Company may also adjust its capital spending to maintain liquidity. The Company has positive net working capital as at September 30, 2025, of \$5,166,874 (December 31, 2024 - \$7,570,934).

Foreign currency risk

The Company is exposed to foreign exchange risk associated with foreign operations, where assets, liabilities, revenue and costs are denominated in US dollars. The impact of this exposure is recorded as a cumulative translation adjustment in other comprehensive income

The Company is also exposed to the impact of foreign currency fluctuations in its Canadian operations on sales and purchases of products and services from vendors primarily in the US currency which resulted in a foreign exchange gain of \$57,675 and exchange loss of \$138,403 for the three and nine months ended September 30, 2025, respectively (for the three and nine months ended 2024 – loss of \$11,729 and gain of \$113,131, respectively). The Company mitigates some of the foreign currency risk by keeping a US dollar bank account to receive US payments and fund US dollar purchases in the Canadian entity.

RELATED-PARTY TRANSACTIONS

The Company defines key management personnel as being the Board of Directors, Chief Executive Officer and Chief Financial Officer. In addition to their salaries, benefits and directors' fees, the Company also provides non-cash benefits including participation in the Company's stock option, restricted, performance, and deferred share unit plans.

ACCOUNTING POLICIES AND NEW ACCOUNTING PRONOUNCEMENTS

The Company's material accounting policies and future accounting pronouncements are included in the Annual Consolidated Financial Statements for the year ended December 31, 2024.

In April 2024, the IASB issued new IFRS 18 - Presentation and Disclosure in Financial Statements ("IFRS 18") replacing IAS 1. The new guidance is expected to improve the usefulness of information presented and disclosed in the financial statements of companies. IFRS 18 is effective for annual reporting periods beginning on or after 1 January 2027, with early adoption permitted. The Company is currently assessing the impact of this new IFRS accounting standard on its consolidated financial statements.

The amendment to IFRS 9, Financial Instruments ("IFRS 9") and IFRS 7, Financial Instruments: Disclosures ("IFRS 7") clarifies the date of recognition and derecognition of some financial assets and liabilities, including a new exception for certain financial liabilities settled through an electronic payment system before the settlement date. The amendment is effective for annual periods beginning on or after January 1, 2026 with earlier adoption permitted.

CRITICAL ACCOUNTING ESTIMATES

The preparation of the consolidated financial statements in accordance with IFRS requires management to make judgments, estimates and assumptions that affect the reported assets, liabilities, revenues, expenses and the disclosure of contingencies. Actual results may differ significantly from these estimates. A description of the critical accounting judgements, estimates and assumptions are set out in annual audited consolidated financial statements for the year ended December 31, 2024.

BUSINESS RISKS

The business of Questor is subject to certain risks and uncertainties. Prior to making any investment decision regarding Questor, investors should carefully consider, among other things, the risk factors set forth in the Company's most recently filed Annual MD&A, which are specifically incorporated by reference herein.

NON-GAAP FINANCIAL MEASURES

The Company views Adjusted EBITDA as the key financial measure for the underlying operating performance of the Company and considers it to be useful supplemental measure to our analysts, investors and other users.

Adjusted EBITDA does not have any standardized meaning as prescribed by IFRS and therefore is considered non-GAAP measure and may not be comparable to similar measures presented by other issuers.

Adjusted EBITDA is defined as net income or loss for the period less interest, taxes, depreciation and amortization, foreign exchange losses (gains), non-cash stock-based compensation, impairment charges and gains and losses that are extraordinary or non-recurring. Adjusted EBITDA is presented because it gives an indication of the results from the Company's principal business activities prior to consideration of how its activities are financed and the impact of foreign exchange, taxation and depreciation and amortization charges. Adjusted EBITDA was calculated as follows:

| | Three months ended September 30, | | Nine months ended | d September 30, |
|--|----------------------------------|-----------|-------------------|-----------------|
| | 2025 | 2024 | 2025 | 2024 |
| (Stated in CDN \$) | | | | |
| Loss for the period: | (1,258,795) | (589,599) | (545,469) | (2,192,604) |
| Add back (deduct): | | | | |
| Income taxes expense | 952 | (1,441) | 25,977 | 4,180 |
| Interest income | (36,833) | (71,227) | (104,452) | (274,971) |
| Depreciation of property and equipment and right-of-use assets (1) | 258,392 | 305,241 | 795,481 | 963,487 |
| Impairment of non-financial assets | • | - | (128,446) | - |
| Amortization of intangible assets | - | 475 | • | 1,704 |
| Net foreign exchange (gains) losses | (57,675) | 11,729 | 138,403 | (113,131) |
| Gain on disposal of property and equipment | • | · - | · - | (15,211) |
| Stock based compensation | 110,714 | 88,347 | 182,288 | 170,848 |
| Adjusted EBITDA | (983,245) | (256,475) | 363,782 | (1,455,698) |

⁽¹⁾ Includes depreciation presented as a part of costs of sales

ADVISORIES-FORWARD LOOKING STATEMENTS

In order to provide the Company's shareholders and potential investors with information regarding the Company and its subsidiaries, including management's assessment of the Company's plans and future operations, certain statements contained in this MD&A, including statements containing words such as "seek", "anticipate", "plan", "continue", "estimate", "expect", "may", "will", "project", "predict", "potential", "targeting", "intend", "could", "might", "should", "believe", "forecast" or similar words suggesting future outcomes, are forward-looking statements.

In particular, forward-looking statements in this MD&A include, but are not limited to, statements with respect to expected operating strategies and targets, capital expenditure programs, future financial resources, use of funds, anticipated equipment utilization levels, future oil and natural gas well activity in each of the Company's operating jurisdictions, results of acquisitions, the impact of environmental regulations and economic reforms and sanctions on the Company's business, future costs or potential liabilities, projections of market prices and costs and customer demand, supply and demand for the Company's products and services, expectations regarding the Company's ability to maintain its competitive position, anticipated benefits of the Company's competitive position, expectations regarding the Company's ability to raise capital, treatment under government regulatory regimes, commodity prices, anticipated outcomes of specific events, trends in, and the growth prospects of, the global energy industry, the Company's growth prospects including, without limitation, its international growth strategy and prospects, and the impact of changes in accounting policies and standards on the Company and its financial statements. These statements are derived from certain assumptions and analyses made by the Company based on its experience and perception of historical trends, current conditions, expected future developments and other factors that it believes are appropriate in the circumstances, including, but not limited to, the economic and political environment in which the Company operates, the Company's expectations for its current and prospective customers' capital budgets and geographical areas of focus, the Company's existing contracts and the status of current negotiations with key customers and suppliers, the effect unconventional gas projects have had on supply and demand fundamentals for natural gas and the likelihood that the current tax and regulatory regime will remain substantially unchanged.

Forward-looking statements are subject to several known and unknown risks and uncertainties that could cause actual results to differ materially from the Company's expectations. Such risk factors include: general economic conditions in Canada and globally; volatility in market prices for oil and natural gas and the effect of this volatility on the demand for oilfield services generally; competition; liabilities and risks, including environmental liabilities and risks, inherent in oil and natural gas operations; changes in legislation and the regulatory environment; sourcing, pricing and availability of raw materials, components, parts, equipment, suppliers, facilities and skilled personnel; the ability to integrate technological advances and match advances by competitors; the availability of capital on satisfactory terms; intellectual property risks; trade-related risks such as tariffs; uncertainties in weather and temperature affecting the duration of the service periods and the activities that can be completed; dependence on, and concentration of, major customers; the creditworthiness and performance by the Company's counterparties and customers; liabilities and risks associated with prior operations; the effect of accounting pronouncements issued periodically; failure to realize anticipated benefits of acquisitions and dispositions; and currency exchange rate risk. Further information about these and other risks and uncertainties may be found under "Business Risks" above.

Consequently, all of the forward-looking statements made in this MD&A are qualified by these cautionary statements and there can be no assurance that actual results or developments anticipated by the Company will be realized, or that they will have the expected consequences or effects on the Company or its business or operations. These statements speak only as of the respective date of this MD&A or the document incorporated by reference herein. The Company assumes no obligation to update publicly any such forward-looking statements, whether as a result of new information, future events or otherwise, except as required pursuant to applicable securities laws.

ADDITIONAL INFORMATION

Further information regarding Questor Technology Inc. can be accessed on the Company's website at www.questortech.com and at www.sedarplus.ca.